# **Collaborative Women Entrepreneurs Questionnaire**

# Part- A

# **Individual Demographic Questions**

1. Select the appropriate age category

19-29

30-39

40-49

50-64

65+

2. Select the marital status that best describes you

a. Married

b. Unmarried

c. Divorced

d. Widowed

3. Enter the number of children you have or select N/A \_\_\_\_\_

4. How many years of entrepreneurial experience do you have?

- 1-5
- 6-10

11-15 16-21

21+

**41** |

5. How many years of work experience do you have?

1-5

6-10

11-15 16-21

21+

6. Do you identify as a female social entrepreneur? yes/no

7. Identify the highest level of education you have completed:

- a. Less than high school
- b. Secondary/High School
- c. Baccalaureate/College
- d. Post-graduate Masters
- e. Doctorate, Law degree (terminal degree)
- f. Professional Certificates
- g. Trade certifications

8. What is your nationality ?

9. Which country do you currently live in?

# Part -B Organizational Related Questions

- 1. What is the main industry of your social enterprise?
- 2. What is the percentage of sales that are being invested in the social cause?
- 3. Are you the sole investor in the organization company \_\_\_\_\_
- 4. How did you acquire the organization? (this might be a two part question)
- a. Inherited business
- b. Set up by own
- c. Acquisition from outsiders
- 5. Perception of Industry Technological Change
- a. High-technology industry
- b. Medium-technology industry
- c. Low-technology industry

6. Number of years the organization has been established? \_\_\_\_\_\_ years

7. How many employees does your organization have?

- 8. What is the reach of your organization?
- a. local market
- b. national market
- c. international market

#### Part- C

#### **Attributes of Women entrepreneurs and entrepreneurs**

# Scale: 1 Strongly Disagree 2. Disagree 3. Neutral 4. Agree 5 Strongly Agree

- 1. I see myself as someone who does a thorough job
- 2. I see myself as a reliable worker
- 3. I see myself as someone who values artistic, aesthetic experiences.
- 4. I have an active imagination
- 5. I see myself as someone who is talkative
- 6. I see myself as someone who is full of energy
- 7. I see myself as someone who is emotionally stable and not easily upset
- 8. I have confidence in my ability to achieve
- 9. I want to earn only as much as possible to attain a comfortable standard of living (R)
- 10. Job security is extremely important to me (R)
- 11. I avoid changing the way things are done (R)
- 12. I believe I am capable of being a successful entrepreneur.
- 13. I believe I perform the roles of an entrepreneur successfully
- 14. I believe I perform the tasks of an entrepreneur successfully
- 15. I need to accomplish tasks well
- 16. I find it fun to tackle a complicated problem than to solve a simple one
- 17. I have the ability to influence events in my life
- 18. I am a risk-taker
- 19. I do not bend to being exploited
- 20. I do not bend to being manipulated

21. What motivations and cultural influences have contributed to your leadership style?

\_\_\_\_\_

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#### Part – D

#### **Collaboration Leadership Tool**

### Scale: 1 Strongly Disagree 2. Disagree 3. Neutral 4. Agree 5 Strongly Agree

- 1. My decision-making power is equally divided among individuals
- My management practice involves all internal and external stakeholders in a democratic decision-making process
- 3. Many of our new activities have been developed in teamwork with our beneficiaries
- 4. I encourage adoption of techniques to create and develop our products and service together
- 5. I encourage developing project deliverables in collaboration with our beneficiaries
- 6. I seek feedback to improve interactions with others.
- 7. I say exactly what I mean
- 8. I demonstrate beliefs that are consistent with actions
- 9. I solicit views that challenge my deeply held positions.
- 10. Collaboration is the basis of decision making
- 11. Filling in for each other's weaknesses is the way my team works
- 12. Acknowledging each other's strengths is the way my team works
- 13. Leveraging each other's strengths is the way my team works
- 14. I find that being authentic with my team makes my team works together
- 15. My team appreciates me being authentic
- 16. My team prefers to collaborate to complete their tasks
- 17. My team prefers to collaborate to organise their work
- 18. My team prefers to collaborate to plan their work

- 19. My team prefers to being authentic with each other
- 20. My team achieves its objectives most of the times
- 21. My team demonstrates trusts with each other.
- 22. I am open to receiving feedback from my team
- 23. I communicate with others through positive statements to ensure that I am understood clearly.
- 24. I spend enough time developing the member's skill sets.
- 25. I create custom plans for development of each of my team member
- 26. I am aware of the effects of my feelings on other team members' relationships
- 27. I often provide opportunities for members to exercise collaborative leadership
- 28. I appropriately grasp the information that the organization needs.
- 29. I appropriately analyse the information or data collected.(R)
- 30. I recognise the problem clearly and suggest a solution. (R)
- 31. I try to solve problems from various perspectives.
- 32. I ensure that collaboration is acted upon within my organisation
- 33. I walk the talk of being collaborative
- 34. I ensure collaboration is enforced within the teams
- 35. I always ask for each member's opinion before taking the final decision
- 36. I ensure that majority of the team members are in agreement
- 37. I acknowledge my mistakes/ignorance openly with my team
- 38. I share my objectives/vision for the organisation with my team
- 39. I encourage my team to share their objectives and vision for the organisation
- 40. I work on the details of the short-term goals of my organisation with my team

- 41. I work on the details of the medium-term goals of my organisation with my team
- 42. I work on the details of the long-term goals of my organisation with my team
- 43. I share the risks of the decisions taken with my team
- 44. I share the impacts of the decisions taken with my team
- 45. I demonstrate trust with my team.
- 46. I make my decisions after a data analysis
- 47. I make decisions based on my emotions I am feeling at that moment
- 48. I make my decisions based on a balance of data analysis and emotions felt at that moment
- 49. How have prior life experiences and circumstances shaped leadership practices?

# Part E

#### **Social Entrepreneurship scale**

Scale: 1 Strongly Disagree 2. Disagree 3. Neutral 4. Agree 5 Strongly Agree

What factors have contributed to the failure or sustainability of social entrepreneurships led by women?

- 1. I am adopting a mission to sustain social value (not just private value).
- 2. I have a propensity to take risks
- 3. My personal effort is the primary determinant of outcomes

- 4. I seek to be a 'world changer' through the accomplishment of my mission.
- 5. When I have a setback at work, I am confident of recovering
- 6. When things are uncertain for me at work, I usually expect the best.
- 7. The stakeholders affected by our organization are part of its decision making process
- 8. Stakeholders are represented in committees and work groups of our organization
- Before we develop new ideas, activities, and services, we interact with many stakeholders in our social sector
- 10. In our company, new ideas to solve social problems come up very frequently.
- Our organization has a strong tendency to be ahead of others in addressing its social mission.
- 12. We are generating income from selling products and services
- 13. We invest heavily in developing new ways to increase our social impact or to serve our beneficiaries
- 14. Our organization places a strong focus on partnerships with other organizations and/or governments in order to ensure a greater and accelerated accomplishment of the social mission.
- 15. We set ourselves ambitious goals in regard to sustainability and incorporate them in all strategic decisions
- 16. Our organization produces and sells goods or services benefitting society
- 17. We engage in commercial activities to support our social mission
- 18. Our revenue relies on earned income from market activities
- 19. The objective to accomplish our social mission precedes the objective to generate a profit.

20. All people working in our organization are remunerated by ordinary employment

- 21. All people working in our organization receive market rate salaries
- 22. My culture influences the actions taken by me.
- 23. My culture influences the decisions taken by me.

Thank you for your time 🙂